The 2017 Inter-University Exchange Project Platform-Building Program (Type B, Russia)

Human Resource Development Platform for Japan-Russia Economic Cooperation and Personnel Exchange
Inter-University Exchange Project and its background

Inter-University Exchange Project (funded by Japan’s Ministry of Education)

A project supporting international collaborative efforts in education that would help Japanese students to study overseas and international students study in Japan, with the quality assurance of higher education, aiming to develop human resources capable of engaging in global activities and increasing the global impact of Japan’s university education.

The 2017 Inter-University Exchange Project (Russia) (hereinafter “IUEP”)

Type A: Exchange Promotion Program
Academic collaboration programs providing for student exchange between Japan and other countries (with quality assurance).

Type B: Platform-Building Program
1) A program to build a platform for accumulating information and experience gained by the universities participating in this program that would be useful to other Japanese universities carrying out joint projects with Russian universities.

Japan-Russia summit meeting

May 2016
• Proposal of the 8-point Japan-Russia Economic Cooperation Plan (“Cooperation Plan for the Improvement of the Living Environment and Reforms in Industry and Economy”).

December 2016
• Commitment to doubling the number of participants of Japan-Russia academic exchanges on the basis of the Japan-Russia.
• Establishment of the Association of Institutions of Higher Education of the Russian Federation and Japan (at the Forum held simultaneously with Japan-Russia Summit meeting).

• Successful joint application by Hokkaido University (HU) and Niigata University (NU) to MEXT.
• Funding term: up to 5 years (FY 2017–2021).
• Funding scale: 10 million yen per year (10% annual decrease).
Organization for promoting inter-university collaboration between Japan and Russia and increasing the number of student exchange participants

October 2016
The commitment to cooperation for the establishment of the Association of Institutions of Higher Education of the Russian Federation and Japan (hereinafter “Association of Japanese and Russian Universities”) was declared in the communique adopted at the 6th Japan-Russia Rectors’ Forum.

December 2016
At the Japan-Russia Rectors’ Forum held simultaneously with the Japan-Russia summit meeting, the Memorandum on the Establishment of the Association of Institutions of Higher Education of the Russian Federation and Japan was signed (21 Japanese and Russian institutions, 42 in total, were to join the Association).

December 2017
Meeting of the Japanese Steering Committee of the Association of Japanese and Russian Universities (it was agreed that the universities selected for participation in the Inter-University Exchange Project (Type B) would become the core members of the Committee).

May 2018 (at HU)
The I General assembly of the Association of Japanese and Russian Universities

* The General assembly of the Association of Japanese and Russian Universities (along with Japan-Russia Rectors’ Forum) will be held every 18 months (in Japan and Russia alternately). Next General assembly of the Association is to be held in Moscow in autumn 2019.
Cooperation Plan for the Improvement of the Living Environment and Reforms in Industry and Economy in Russia

   Establishment and operation of Japan-style state-of-the-art hospitals and Japan-Russia Health and Longevity Centers.

2. Developing comfortable and clean cities with favourable living and working environment
   Applying Japan’s know-how and technology for building cold climate housing, improvement of the waste treatment system and the water supply and drainage system, alleviation of traffic congestion, development of the urban transportation and postal network, brownfield redevelopment etc.

3. Dramatic expansion of collaborative and cooperative efforts between Japanese and Russian medium-sized and small companies
   Business matching, support of venture businesses, establishment of an organization in charge of promoting collaboration in food industry etc.

4. Cooperation in the development of oil, gas and other energy sources, and the enhancement of productivity
   Cooperation for diversification of petroleum products, strengthening of cooperation between development/production-related companies and refining/sales-related companies, launch of a model collaborative project.

5. Promoting industrial diversification and enhancing productivity in Russia
   Replacement of production facilities and increasing the efficiency of production lines by installing Japanese equipment etc.

6. Promotion of industrial development in the Far East and developing it into the export base for the Asia-Pacific region
   Development of the sea port, farmland, seafood processing, lumbering and airport infrastructure.

7. Cooperation in developing advanced technologies drawing on the know-how of both countries
   Nuclear power, IT etc.

8. Dramatic expansion of people-to-people exchange at all levels
   Dramatic expansion of people-to-people exchange in a wide range of areas (academic, youth, tourism, sports, culture etc.)
Developing the domestic model of human resource training

Japan Consortium for Promoting Economic Partnership with Russia

Japan-Russia Joint Corporation for Professional Education (provisional name)

Niigata Regional Consortium
- Training of medical specialists and development of healthcare infrastructure

Hokkaido Regional Consortium
- Training of professionals with local expertise
  - Study Group for Sustainable Development made up of academia, industry, government and finance sector representatives

Sharing of good practice and know-how acquired by Hokkaido University (HU) and Niigata University (NU) in their projects in the Russian Far East, and collaboration between HU and NU contributing to social development

Niigata Prefecture
- Major hospitals
- Food companies
- The Daishi Bank, Ltd.

Hokkaido Government
- City of Sapporo
- The Hokkaido Bank, Ltd.
- Fishing and aquaculture companies
- Agricultural companies
- Construction companies
- Energy companies

Sharing good practice and knowhow of HU and NU, collaboration Participation in Japan-Russia Joint Corporation for Professional Education

Wide participation by Type A universities and members of the Association of Japanese and Russian Universities etc.
Spreading the human resource training model to all Russian regions

Russia Consortium for Promoting Economic Partnership with Japan

Sharing Russian good practice and know-how, collaboration

Companies

Self-government bodies

Universities

Companies

Partner universities

Partner
universities

Functioning as the Russian Central Office

Joint professional education programs

Moscow State University

Functioning as the Russian Far East Central Office

Joint professional education programs

Japan-Russia Joint Corporation for Professional Education (provisional name)

Japan Consortium for Promoting Economic Partnership with Russia

Central office

Niigata Regional Consortium

Hokkaido Regional Consortium
Outline of Japan-Russia Human Resource Development Joint Plan by Hokkaido University and Niigata University

A joint project by Hokkaido University and Niigata University for developing a model of continuous training of human resources for Japan-Russia economic cooperation based on their experience of collaboration with Russia

Japan-Russia Joint Corporation for Professional Education (provisional name)

Committee for Personnel Exchanges
8) Expansion of people-to-people exchange

Steering Committee for Specialized Sections
- 1) Health and medicine
- 2) City development
- 3) Exchanges between small and medium-sized businesses
- 4) Energy development
- 5) Industry diversification
- 6) Promotion of the industrial development of the Russian Far East
- 7) Cooperation in developing advanced technologies
- 8) Language, culture and tourism

Steering Committee for Specialized Sections
- Newly established specialized sections
- Young teaching staff is to play an active role in the Committee

Collaboration between specialized sections

Japan-Russia Joint Corporation for Professional Education (provisional name)

Promotion of Japan-Russia joint professional education programs
- Double degree, joint degree, cotutelle
- Internship programs for Japanese and Russian students
- Support for activities of Japanese and Russian students
- Disseminating information on the HaRP Program via Central Offices

Committee for Personnel Exchanges
Quality assurance of education programs supervised by Japan-Russia Joint Corporation for Professional Education (provisional name)
- Establishment of the credit exchange and transfer system
- Elimination of barriers arising from differences in Japanese and Russian education systems

Steering Committee for Specialized Sections
- 8 specialized sections for providing professional education
- New specialized sections may also be established
- Young teaching staff is to play an active role in the Committee

Collaboration between specialized sections
- Development of comprehensive professional skills by means of collaborative education efforts by specialized sections

Hokkaido University (HU) as the leading university
- Promotion of Japan-Russia collaborative efforts on the basis of continuous implementation of the RJE3 Project and its framework
- Hokkaido Regional Consortium comprising industry, self-government bodies etc.

Niigata University (NU) as the leading university
- Promotion of Japan-Russia collaborative efforts on the basis of the G-MedEX (The 2014 Inter-University Exchange Project) Project
- Niigata Regional Consortium comprising industry, self-government bodies etc.

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Committee for Personnel Exchanges

Activities

1) Support for student exchange activities conducive to the expansion and development of Japan-Russia inter-university exchange.
2) Studies for harmonizing the education systems of Japanese and Russian universities (credit exchange, degree recognition etc.).
3) Promotion of academic collaboration between Japanese and Russian universities along with the Association of Japanese and Russian Universities.
   * With the aim to draft a proposal on future Japanese and Russian higher education systems for the governments of both states in 5 years.

Areas of cooperation

1) Sharing and promotion of good practice related to Japan-Russia student exchange activities.
2) Promotion of graduate-level joint educational programs.
3) Comparative studies of inter-university credit transfer and degree recognition systems
4) Support for the Japan-Russia Student Union activities
   * Presents reports on its activities at the general assembly of the Association of Japanese and Russian Universities and the Japan-Russia Rectors’ Forum every 18 months.

Structure

Committee for Personnel Exchanges
* Faculty of the Association of Japanese and Russian Universities etc.

Bureau (comprised of the Committee core members)
* Core members study specific issues within the purview of the Committee

Japan

Russia
Steering Committee for Specialized Sections

**Activities**

Management of the activities within the 8 specialized sections aimed at the development of human resources for the promotion of Japan-Russia collaboration and economic cooperation.

**Structure**

- 7 specialized sections were established for training qualified specialists in the corresponding areas: 1) Health and medicine, 2) City development, 3) Exchanges between small and medium-sized businesses, 4) Energy development, 5) Promotion of industry diversification, 6) Promotion of the industrial development of the Russian Far East, 7) Cooperation in developing advanced technologies. If necessary, new sections may be established and the existing sections may be merged. The section 8) Language, culture and tourism was added.

**Areas of cooperation**

- Performing functions necessary for the smooth implementation of the specialized section projects:
  1) Advising on the development of education programs within the specialized sections.
  2) Offering solutions to challenges common to all the specialized sections.
  3) Gathering and sharing information on the projects within the specialized sections.
  4) Promotion of collaboration between the specialized sections.
  5) Deliberations on the establishment of the new and abolition of the existing specialized sections.
  6) Other matters related to the Committee and the management of the specialized sections.

**Relationship to the Association of Japanese and Russian Universities**

- Adoption of the resolution on the establishment of the specialized sections and the Steering Committee for Specialized Sections at the General assembly of the Association of Japanese and Russian Universities held in May 2018.
- Activity reports to the General assembly of the Association of Japanese and Russian Universities and Japan-Russia Rectors' Forum.
**Specialized sections**

**Activities and structure**

- An organization made up of representatives of the industry, government and academia in each country with the aim of training human resources for Japan-Russia economic cooperation and development.
- 8 topics: 1) Health and medicine, 2) City development, 3) Exchanges between small and medium-sized businesses, 4) Energy development, 5) Promotion of industry diversification, 6) Promotion of the industrial development of the Russian Far East, 7) Cooperation in developing advanced technologies, 8) Language, culture and tourism.

**Functions**

- Developing productive and efficient collaboration with the industry, government and academia (educational institutions other than universities) for training Japanese and Russian students.
- Promotion of information exchange and collaboration between each specialized section participants on their respective projects.
- Collaboration with the other specialized sections is also possible.

**Target groups of the specialized sections’ projects**

- Japanese and Russian students
  - Undergraduate and graduate students majoring in subjects corresponding to the specialized sections
  - Company employees etc. interested in retraining and career development

Each section functions as a forum for sharing information and collective efforts aiming at the synergistic effect of the inter-university and the industry, government and academia collaboration.

**Areas of cooperation**

- Training of Japanese and Russian specialists is conducted in cooperation with other relevant educational institutions other than universities. Examples of the IAG collaborative efforts: student internships and company tours
  - teaching (the whole or part of the) courses (as part-time lecturers);
  - consulting, provision of scholarship etc.

* Information on the activities within the specialized sections is shared within each section and collaboration between its participants is promoted.

**Relationship to the Steering Committee for Specialized Sections**

- Activity reports at the Steering Committee for Specialized Sections.
- Deliberation on issues raised by the Steering Committee for Specialized Sections.
Specialized section education programs

- Specialized section activities include 4 types of education programs: 1) professional seminars, 2) professional education, 3) professional internships, 4) degree programs.
- Internship placements for students at companies etc. in cooperation with regional consortiums.

Specialized sections

1. Health and medicine
2. City development
3. Exchanges between small and medium-sized businesses
4. Energy development
5. Promotion of industry diversification
6. Promotion of the industrial development of the Russian Far East
7. Cooperation in developing advanced technologies

Activities of the City development section in FY 2017
- Signing an MOU with Pacific National University on a cotutelle program.
- Collaboration with the Ministry of Foreign Affairs (Japan Center) in implementing the MOFA OJT training program “Urban Infrastructure (Far East)” etc.

Example of the Japanese regional consortium

Construction companies
Hokkaido Bank, Ltd.
Hokkaido Government
Companies

Example of the Russian regional consortium

Construction companies
Local authorities
Municipality
Association of commerce and industry etc.
Companies

1) Professional seminars
- Japan-Russia exchange of professional lecturers to conduct seminars at the other country

2) Professional education
- Attending lectures at the master's and PhD level in Japan and Russia, aiming to earn credits.
- Opportunities for mature

3) Professional internships
- Internship placements for Japanese and Russian students, including mature students, at companies of the other country.
- For companies internship placements provide opportunities for expansion into market of the other country.

4) Degree programs
- Japan-Russia collaborative education programs (cotutelle programs etc.) allowing students to earn degrees.
**Student Union**

**Activities**

**Promotion of Japan-Russia collaboration from the student perspective**

- A federation of organizations of students with experience of studying in Japan and Russia (divided into regional blocks for efficient management).
- Students of the universities – members of the Association of Japanese and Russian Universities (with experience of studying in Japan and Russia).
* Students from other universities (partners of the members of the Association of Japanese and Russian Universities) may also join the meeting of the Student Union as observers.
- Core members (1–2 representatives from each region) are actively promoting the Union's activities.
- Graduates also support the Union's activities as alumni.

**Areas of cooperation**

- Holding Japan-Russia Student Forums (concurrently with the General assembly of the Association of Japanese and Russian Universities and the Japan-Russia Rectors' Forum): presenting a vision for the future of Japan-Russia collaboration and proposing solutions to the current problems. About 50 delegates (25 from each side, corresponding to the number of the member universities of the Association of Japanese and Russian Universities).
- Provision and exchange of information via SNSs (provision of information on life in Japan and Russia for students coming to study there, answering their questions) <horizontal and vertical ties>.
- Holding social gatherings for students and the industry representatives, conducting seminars proposed by students etc. in cooperation with the Association of Japanese and Russian Universities.
- Continuous networking for the promotion of collaboration: support for students currently studying at the partner university in Japan or Russia by graduates with such experience <Japan-Russia ties>; support for students interested in studying abroad by graduates with such experience <inter-university vertical ties>; collaboration between exchange students <horizontals ties>.
* By acting as an organization and sharing useful information the Union provides its members with opportunities to participate in and initiate activities for which individuals and organizations would not have sufficient resources.

**Relationship to the Association of Japanese and Russian Universities**

- A structural unit of the Association of Japanese and Russian Universities.
- Provides a forum for discussion between students held concurrently with the General meeting of the Association and Japan-Russia Rectors’ Forum (JRRF).
- Student delegates make proposals related to Japan-Russia collaboration at the General meeting of the Association and JRRF.
- Expenses for student participation in the Japan-Russia Student Forum are covered by the members of the Association.
- The Committee for Personnel Exchanges serves as liaison with the Association (providing information on the HaRP Program and the Association, receiving feedback from students etc.).
Concept of the Student Union membership

**Russia**

Role of the Alumni:
- Participation in and support for activities of the Student Union
- Exchange of information by alumni associations etc.
- Lecturers
- Host families for foreign students
- Financial assistance by the companies employing the alumni

**Japan**

Scale
140 students join the Japan-Russia Student Union annually

* Among the members of the Association of Japanese and Russian Universities, 9 universities selected for participation in the Inter-University Exchange Project are expected to send around 15 students annually.

**Expansion of the organization**

**Student Union**

**In FY 2017**
- *Eastern Economic Forum and Japan-Russia Youth Forum as students’ meeting places*

**In FY 2018**
- Students with experience of Japan-Russia exchanges
- Students
- Students

**In FY 2019**
- Students with experience of Japan-Russia exchanges
- Students
- Students

**In FY 2020**
- Holding events?
  * No scheduled meetings of the Association and Japan-Russia Rectors’ Forum*
- Students with experience of Japan-Russia exchanges
- Students
- Students

**In FY 2021**
- Students with experience of Japan-Russia exchanges
- Students
- Students

After graduation students are registered as alumni.

Scale
280 in total

After graduation students are registered as alumni.

Scale
420 in total

Scale
560 in total
## Objectives and Implementation Schedule of the HaRP Program

### Launch of 8 Specialized Sections + Committee for Personnel Exchanges

<table>
<thead>
<tr>
<th>Specialized Sections</th>
<th>Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>1) Health and medicine</td>
<td>The General assembly of the Association of Japanese and Russian Universities held on 19–20 May 2018 at Hokkaido University</td>
</tr>
<tr>
<td>2) City development</td>
<td>In the communique adopted at the General meeting of the Association of Japanese and Russian Universities and Japan-Russia Rectors’ Forum, the parties confirmed the establishment of the following:</td>
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<tr>
<td>3) Exchanges between small and medium-sized businesses</td>
<td>1) Committee for Personnel Exchanges</td>
</tr>
<tr>
<td>4) Energy development</td>
<td>2) Student Union</td>
</tr>
<tr>
<td>5) Promotion of industry diversification</td>
<td>3) Steering Committee for Specialized Sections and specialized sections</td>
</tr>
<tr>
<td>6) Promotion of the industrial development of the Russian Far East</td>
<td>The General meeting of the Association of Japanese and Russian Universities and Japan-Russia Rectors’ Forum to be held in FY 2021 in Japan</td>
</tr>
<tr>
<td>7) Cooperation in developing advanced technologies</td>
<td>The General meeting of the Association of Japanese and Russian Universities and Japan-Russia Rectors’ Forum to be held in autumn 2019 at Moscow State University</td>
</tr>
<tr>
<td>8) Language, culture and tourism</td>
<td>The General meeting of the Association of Japanese and Russian Universities and Japan-Russia Rectors’ Forum to be held in autumn 2019 at Moscow State University</td>
</tr>
</tbody>
</table>

### Continuous Implementation of the Project

- Continuous operation of the Japan-Russia Joint Corporation for Professional Education
- Development of education and research centers by the Japan-Russia Joint Corporation for Professional Education (provisional name)
- Promotion of Japan-Russia joint research efforts, particularly involving young researchers

### Continuous Operation of the Japan-Russia Joint Consortium

- Holding of the Industry, academia and government working-level conference (IAG Conference) by the Japan-Russia consortium
- Providing the Japan-Russia consortium and Japan-Russia joint corporations with human resources, the alumni association network
- Continuous operation of the Japan-Russia Joint Corporation for Professional Education (provisional name) and the Japan-Russia consortium

*Group photograph of the participants of the General assembly of the Association of Japanese and Russian Universities*
Project implementation plans by year

**In FY 2017**
- Launch of the Platform
- General assembly of the Japan-Russia and Japan-Russia Rectors’ Forum & Student Forum
- Specialized sections etc.
- Specialized sections(1–8)
- Committee for Personnel Exchanges (9)
- IAG working-level conference
- Continuous support for professional education projects within specialized sections

**In FY 2018**
- General assembly of the Japan-Russia and Japan-Russia Rectors’ Forum & Student Forum (at HU)
- Continuous support for professional education by the regional consortium
- 1) Health and medicine
- 2) City development
- 3) Exchanges between small and medium-sized businesses
- 4) Energy development
- 5) Promotion of industry diversification
- 6) Promotion of the industrial development of the Russian Far East
- 7) Cooperation in developing advanced technologies
- 8) Language, culture and tourism
- 9) Expansion of people-to-people exchange (the Committee for Personnel Exchanges)

**In FY 2019**
- General assembly of the Japan-Russia and Japan-Russia Rectors’ Forum & Student Forum (at MSU)
- Continuous support for professional education
- IAG working-level conference

**In FY 2020**
- Association of Japanese and Russian Universities, Japan-Russia Rectors’ Forum & Japan-Russia Student Forum (at Japan)
- IAG working-level conference

**In FY 2021**
- Teaching and administrative staff exchange
- Consultations with the universities involved
- Launch of Hokkaido and Niigata regional consortiums
- HP development